



**Meeting of the Board of Regents
May 16, 2017
Minutes**

The spring meeting of the Board of Regents of Mount Allison University was held on Tuesday, May 16, 2017, beginning at 9:00 a.m., in Tweedie Hall, Wallace McCain Student Centre.

The following Regents were present:

Robert Campbell	Ryan Lebreton	Jane Ralling
Carol Chapman	Brian MacLeod	Andrew Richardson
Andrew Clark (by telephone)	Willa McCaffrey-Noviss	Bruce Robertson
George Cooper	Vicki McKibbon	Odette Snow
Mark Fedyk	Susan Mclsaac	Peter Winters
Mark Fraser	Dan Nowlan	Sarah Young
Brian Harriman (by telephone)	Ron Outerbridge (Chair)	
Barry Kyle	Jill Rafuse	

The following non-Regents attended:

- Sara Camus, MASU President and incoming Regent;
- Jeff Ollerhead, Provost and Vice-President Academic and Research;
- Kim Meade, Vice-President International and Student Affairs;
- Robert Inglis, Vice-President Finance and Administration;
- Gloria Jollymore, Vice-President University Advancement;
- Chris Milner, Budget Manager (for agenda item 3); and
- Barb MacIntosh, Controller (for agenda item 5).

The following Regent sent their regrets: Cheryl Hodder.

Mr. Outerbridge called the meeting to order.

Mr. Outerbridge acknowledged the aboriginal custodianship of the land on which the University is situated.

Mr. Outerbridge welcomed new member Odette Snow and incoming Regent Sara Camus, as a guest, to the meeting.

The agenda was approved as presented.

1. Approval of Minutes of the Board Meeting of February 3, 2017

Motion B17-11:

BE IT RESOLVED that the minutes of the meeting of the Board of Regents held on February 3, 2017, are approved as circulated.

Motion carried

2. Report from the President

Dr. Campbell highlighted a number of items from his report as follows: convocation and alumni reunion events, the University's commitment to indigenization, government relations, personnel changes, substantial recruitment initiatives, revenue issues and long term concerns, and faculty and student awards and achievements.

2a. Report from the Provost and Vice-President, Academic and Research

Dr. Ollerhead commented on the following items from his report: the academic plan and hiring, indigenization and next steps, Maple League courses, and the Lyme Disease Research Network.

2b. Report from the Vice-President, International and Student Affairs

Ms. Meade highlighted the following items from her report: activity in student recruitment and conversion, student programming with significant emphasis on mental health and the rolling out the *Sexual Violence Prevention and Response Policy*, development of a *Racism and Racial Response Policy*, ongoing work on an *Alcohol and Harms Reduction Policy* and key themes for orientation for incoming students in the fall.

2c. Report from the Vice-President, Finance and Administration

Mr. Inglis commented that the University's computer system patches are up to date and the staff in the Computing Services department are as confident as they can be that we are where we need to be given recent cyberattacks against other organizations.

2d. Report from the Vice-President, University Advancement

Three-Year Fund Raising Plan Presentation

Mr. Clark, Chair of the University Advancement Committee, introduced the presentation.

Ms. Jollymore gave a presentation on a three-year fund raising plan highlighting the case for support and priorities, major gift program, campaign operations, performance indicators, return on investment and engagement of students, faculty and staff.

Questions and discussion followed regarding: costs, consideration of a platform for smaller donations, other revenue sources, the reallocation for the responsibility of the annual giving fund, crowd funding, conversion to higher levels of engagement, major gift model and outsourcing.

3. Budget 2017-2018

Mr. Inglis introduced the draft budget being recommended by the Finance and Administration and Executive committees for approval. He outlined the key elements within the budget including that the various budgets are balanced, for the General Operating budget - tuition fees, government grant and enrolment; for the Ancillary Operating Fund - challenges due to enrolment; for the University Advancement Department - additional support from the Special Purpose Fund to support campaign development costs and that endowment support continues to be significant. The General Operating Fund budget includes two exceptions to the *Budget Development Principles*

and Guidelines Policy, the alterations and renovations budget is below the prescribed amount and the equipment budget is insufficient to maintain and update our equipment.

Questions and discussion followed on a number of matters; including tuition, enrolment and residence numbers, tuition fees in Atlantic Canada and government relations.

Motion B17-12:

BE IT RESOLVED that the draft budget for the 2018 fiscal year, with exceptions to principles viii and ix of the Budget Development Principles and Guideline policy, as recommended by the Finance and Administration and Executive Committees, be approved.

Motion carried

4. By-Law Change

Mr. Inglis introduced the by-law change / amendment, a recommendation from the University Senate, to deal with the election and appointment of Senators.

Motion B17-13:

BE IT RESOLVED that Article B – Senate, Section 21 of the University's By-Laws be amended to include the following section: *Attendance (11) If any elected or appointed member of Senate, other than ex officio members, misses three consecutive meetings without naming an alternate where permitted, that member's seat shall be declared vacant and the member shall be replaced according to Section 21(5).*

Motion carried

5. Board Committee Reports

Committee Chairs reported on the work of various committees:

- Academic Affairs, Chair B. MacLeod;
- Audit, Chair J. Ralling;
- Executive, Chair P. Winters;
 - o Advised that the recommendations from the ad-hoc subcommittees, as discussed by the full Board at the teleconference for information on Tuesday, April 18, on governance and operations and responsible investment had been approved;
- Finance and Administration, Chair S. McIsaac;
- Investment, Chair D. Nowlan;
- Property and Facilities, Chair B. Kyle; and
- University Advancement, Chair, A. Clark.

The following motions as part of committee reports were presented.

Nominating and Governance

Mr. Cooper introduced and presented a motion concerning student representatives on Board committees for 2017-2018.

Motion B17-14:

BE IT RESOLVED that on the recommendation of the Nominating and Governance Committee the students listed below, who have been nominated by the Mount Allison Student Union, are appointed to the following committees for one-year terms from June 1, 2017 to May 31, 2018:

- Academic Affairs:	Rachel Howlett
- University Advancement:	Danica Garner
- Finance & Administration:	Saurabh Kulkarni
- Investment:	Cole Cadorette
- Property & Facilities:	Sara Camus
- Student Affairs:	Emma Miller
	Saurabh Kulkarni
	Emelyana Titarenko

Motion carried

Student Affairs

M. Fraser introduced and presented the Racism and Racial Harassment Prevention and Response Policy.

Motion B17-15:

BE IT RESOLVED that the Board of Regents, on the recommendation of the Student Affairs and Finance & Administration Committees, approve the *Racism and Racial Harassment Prevention and Response Policy* effective May 31, 2017.

Motion carried

6. Report from Senate representatives

The Board representatives of Senate, professor emeriti, Alex Fancy and Nancy Vogan joined the meeting and updated the Board on the role, complexity and operations of Senate.

7. Presidential Search Committee

Mr. Outerbridge introduced members of the Presidential Search Committee present, Peter Winters, George Cooper, Mario Levesque, Elizabeth Millar, Toni Roberts, Sara Camus and himself as Chair. Members not in attendance were: Lynn Loewen and Christina Vroom.

Mr. Outerbridge updated the Board on the processes and progress to date. He said that the draft position profile developed by the Committee had been circulated electronically to Regents the previous day for information.

Members of the committee commented on the process and consultation sessions held to date. Questions and discussion of the draft position profile followed, including fund raising, diversity, approach and academic credentials.

8. Board Advance

The Board Chair said that a working group would be struck to organize a Board Advance session to consider a vision of “What Mount Allison will look like on its 200th Birthday (2039)” to be held around the time of the fall meeting.

9. Other business

There was no other business at this time.

10. Board Comments

The Chair thanked departing members Willa McCaffrey-Noviss and Ryan LeBreton for their contributions and wished them well.

Regents were provided an opportunity to comment.

11. *In Camera* Session

The Board moved *in camera*.

Respectfully submitted,

Heather Bembridge
Assistant Secretary